Q2 FY24 INVESTOR PRESENTATION



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- Figures for the previous period / year have been regrouped wherever necessary to conform to the current period's / year's presentation. Total in some columns / rows may not agree due to rounding off.
- Note: All financial numbers in the presentation are from Audited Financials or Limited Reviewed financials or based on Management estimates.

KEY HIGHLIGHTS - Q2FY24 (1/2)





Gross Loan Book

₹ 26,574 cr

Up 27% yoy

Sep'22: ₹20,938 cr



Total Deposits

₹ 29,139 cr

Up 43% yoy

Sep'22: ₹20,396 cr



Retail TD*+ CASA

₹ 18,818 cr

Up 44% yoy

Sep'22: ₹13,045 cr



GNPA/NNPA

2.2%/0.09%

Down 223 bps/Up 5 bps yoy Sep'22: 4.4%/0.04%



CRAR

25.2%

Down 151 bps yoy Sep'22: 26.7%



Employees

21,040

Up 27% yoy

Sep'22: 16,620

Added 39 branches during Q2FY24 taking total branch count to 700

^{*} Note: Retail TD are TDs below ₹ 2 Crs; ** Floating provision of ₹250 Cr (NPA provision: ₹ 120 cr; Other provision: ₹ 100 cr; Tier-II Capital: ₹ 30 cr) continues to be on the books which can be utilized for making specific provisions in future during extraordinary circumstances, with prior approval from the RBI (as & when required); *** All NPA and gross loan book data in this document (except in Financial Overview section) are without adjusting for IBPC & Securitization book

KEY HIGHLIGHTS - Q2FY24/ H1FY24 (2/2)



Q2FY24 Vs Q2FY23

H1FY24 Vs H1FY23



NII



NIM



PPoP



PAT



RoA



RoE

₹ **823 cr** *Up* 24% *Vs* ₹ 663 cr

8.8% Down 102 bps Vs 9.8%

₹ 483 cr Up 26% Vs ₹ 385 cr

₹ 328 cr *Up* 11% *Vs* ₹ 294 cr

3.6% Down 104 bps Vs 4.6%

28.0% Down 645 bps Vs 34.5%

₹ 1,616 cr Up 28% Vs ₹ 1,263 cr

9.0% Down 71 bps Vs 9.7%

₹ 941 cr Up 37% Vs ₹ 686 cr

₹ 652 cr Up 31% Vs ₹ 497 cr

3.6% Down 33 bps Vs 3.9%

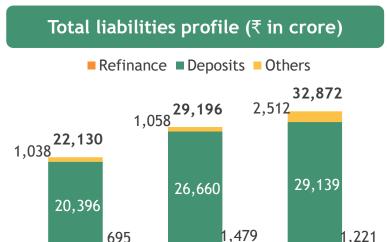
29.0% Down 115 bps Vs 30.2%



Liabilities: Driving Retail Deposit Base



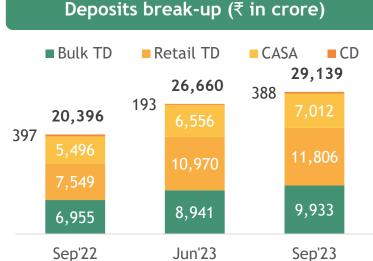


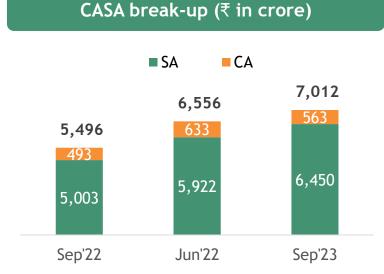


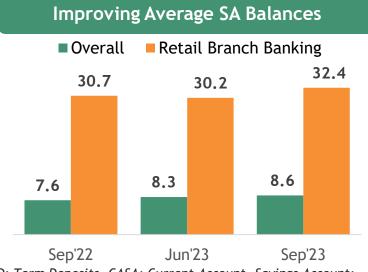
Jun'23

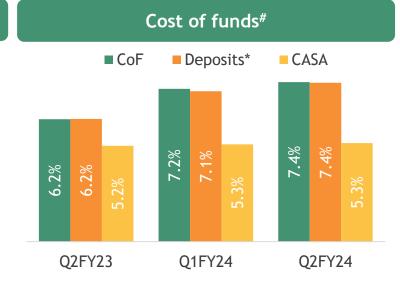
Sep'23

Sep'22









- Comfortable ALM position
- TDs largely repriced as of Sep'23
- Provisional LCR at 158% as on Sep'23
- Credit To Deposit Ratio: 91% as of Sep'23 (85% adjusted for IBPC/ Securitisation book)
- Ratings CRISIL A1+, (₹ 2,500 Cr certificate of deposits); CARE A+ (Positive) (Long term bank facilities)

Sep, 23

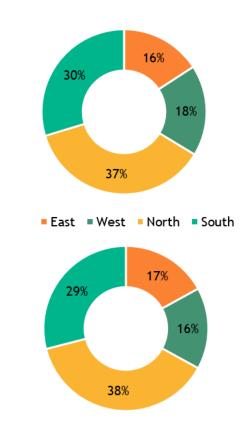
WELL-DIVERSIFIED DEPOSIT MIX

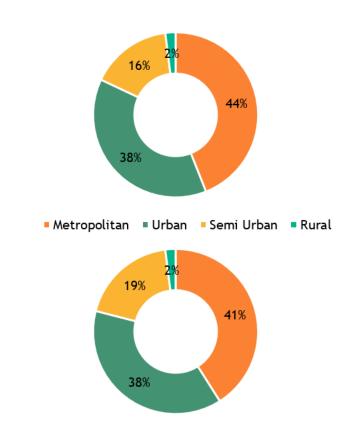


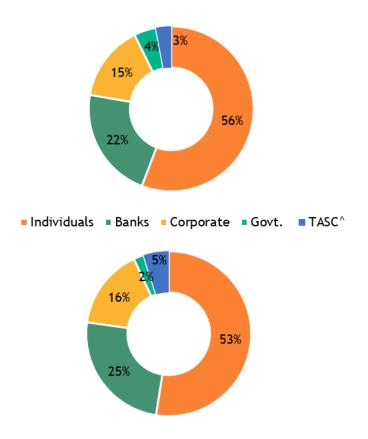
Region-wise deposit mix

Branch classification wise deposit mix

Segment wise deposit mix





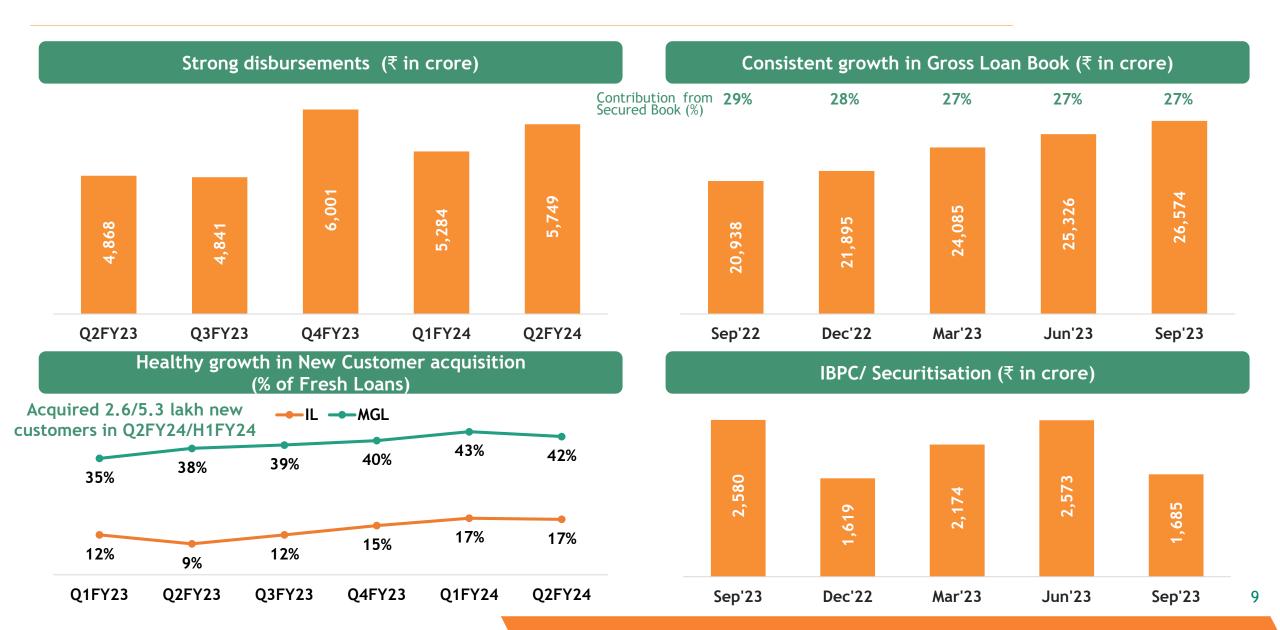




Assets: Well-diversified growth with new customer acquisition

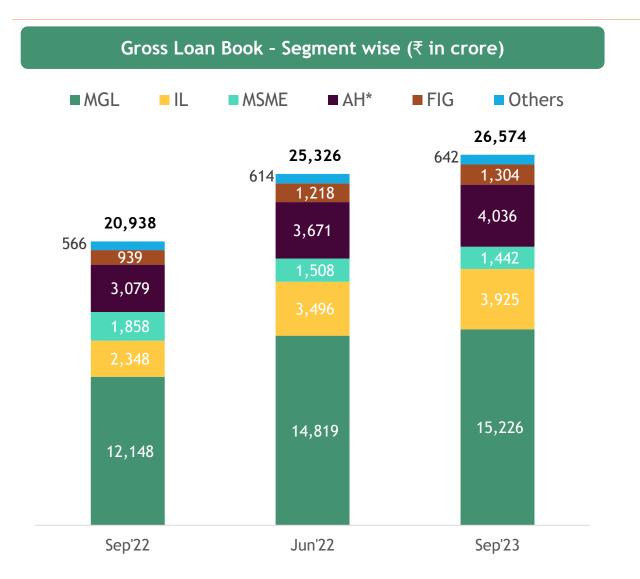
GROSS LOAN BOOK AND DISBURSEMENT TREND





GROWING ACROSS SEGMENTS

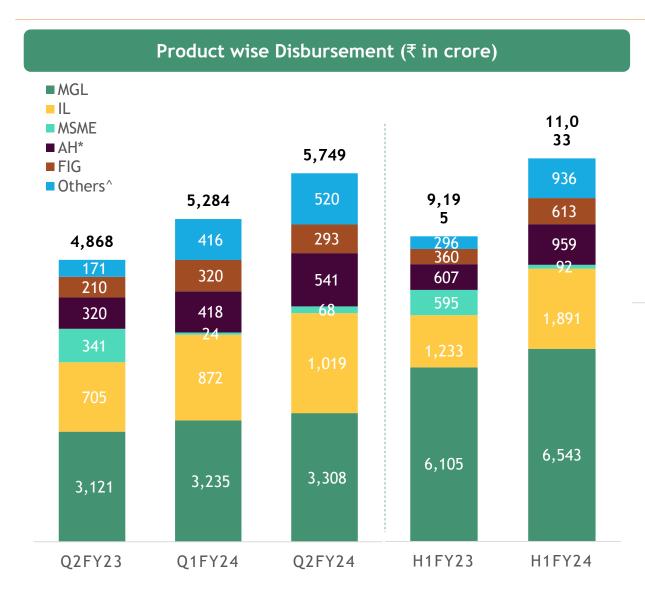


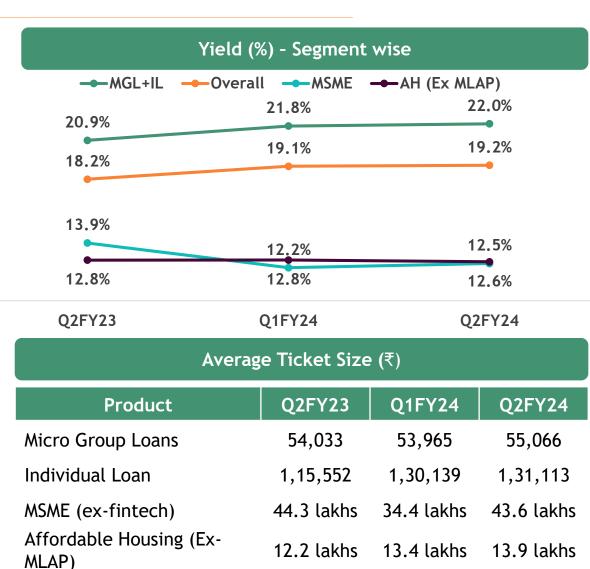


Product	% Gross Loan Book	Growth Y-o-Y	Growth Q-o-Q
Micro Group Loans	57 %	25%	3%
Individual Loans	15%	67%	12%
MSME	5%	(22)%	(4)%
Affordable Housing*	15%	31%	10%
FIG Lending	5%	39%	7 %
Others	2%	13%	4%
Total	100%	27%	5%









[^]Includes Personal Loan, Vehicle loan, Staff Loan, OD-FD, KPC & others

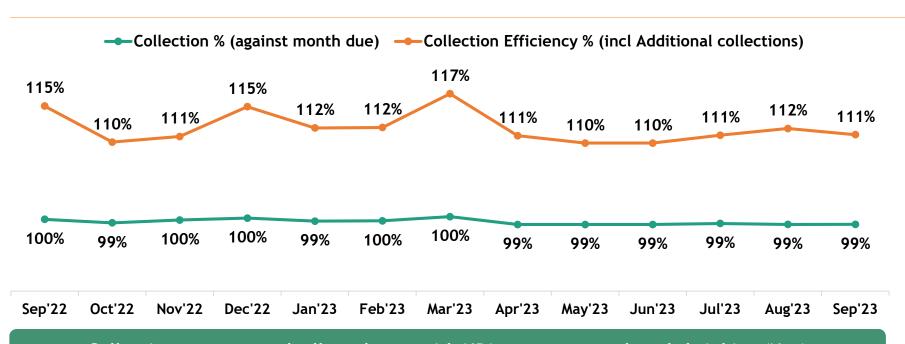
^{*} Includes M-LAP

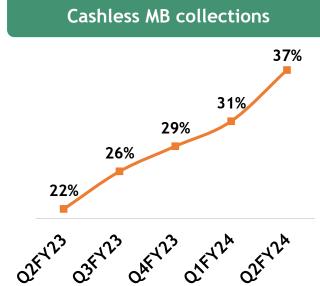


Sustained improvement in asset quality

COLLECTIONS SUSTAINING; NDA COLLECTIONS AT ~100%



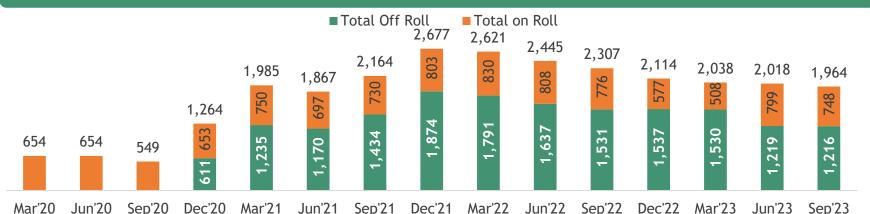




Flexible & multiple modes of collections apart from traditional centre meetings/door-to-door collections

- Introduced various digital modes of repayment
- Expediting legal process for collections in secured book
- Data analytics driven prediction models based on Early Warning Triggers aiding in better collections

Collection team to gradually reduce... with NPA + restructured pool shrinking (Nos)



Note: Collection efficiency - collections for the period against dues for the period. It does not include pre-closures and any advance or future payments



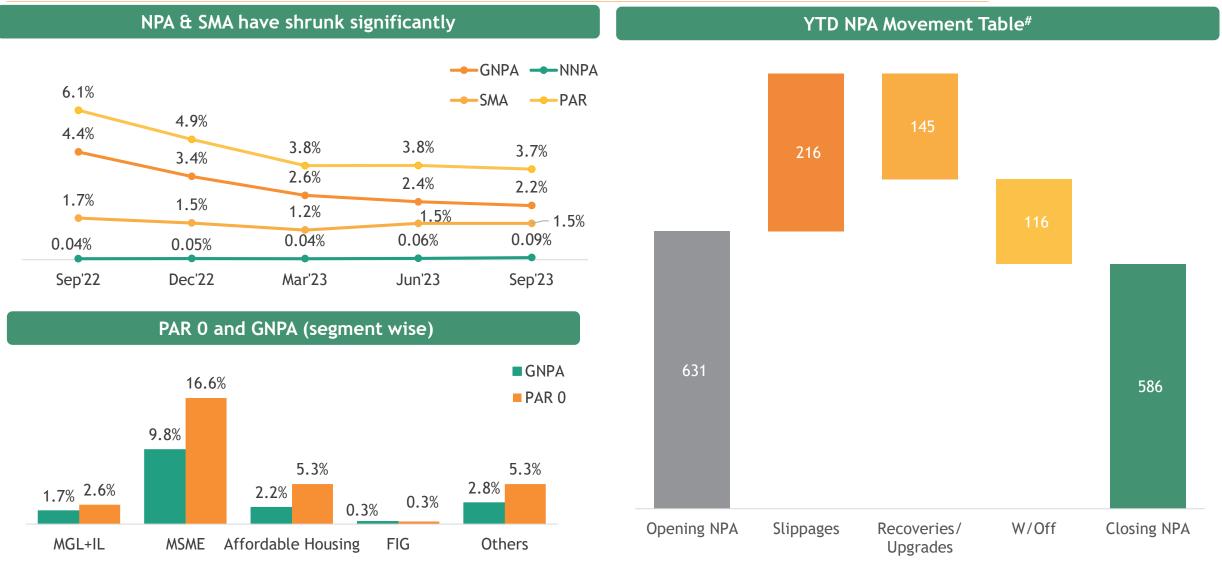


₹ Crore		Jul	23			Aug	'23			Sep	'23	
Verticals	Due	Collection	%	Additional Collection	Due	Collection	%	Additional Collection	Due	Collection	%	Additional Collection
MGL+IL	1,350.5	1,342.8*	99%	111.6	1,382.4	1,372.6*	99%	123.2	1,412.0	1,402.3*	99%	119.1
Affordable Housing	49.9	48.4	97%	40.0	51.5	49.8	97%	50.7	52.8	51.0	97%	47.7
MSME	24.7	22.1	89%	25.3	24.4	21.8	89%	21.4	24.1	21.1	88%	25.3
FIG Lending	72.9	72.9	100%	0.0	60.4	60.4	100%	0.0	103.7	103.7	100%	0.0
Others	15.9	14.7	92 %	3.6	15.8	14.5	92 %	3.6	15.8	14.4	91%	2.7
Total	1,513.9	1,500.8	99%	180.5	1,534.5	1,519.1	99%	199.0	1,608.4	1,592.6	99%	194.8

^{*} Including OD collection

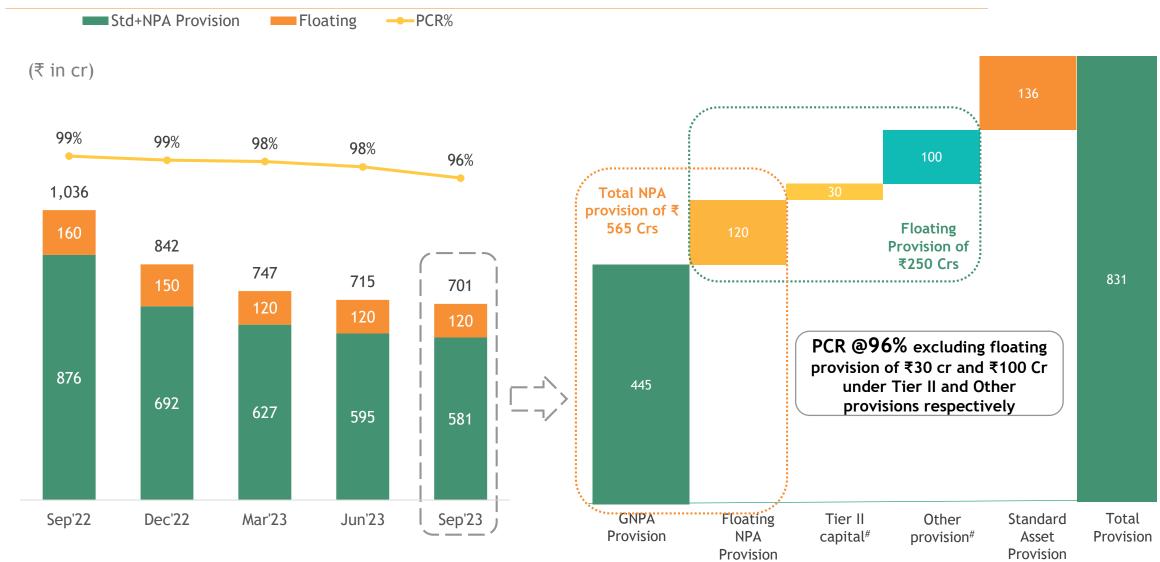
SUSTAINED COLLECTIONS DRIVING BETTER ASSET QUALITY











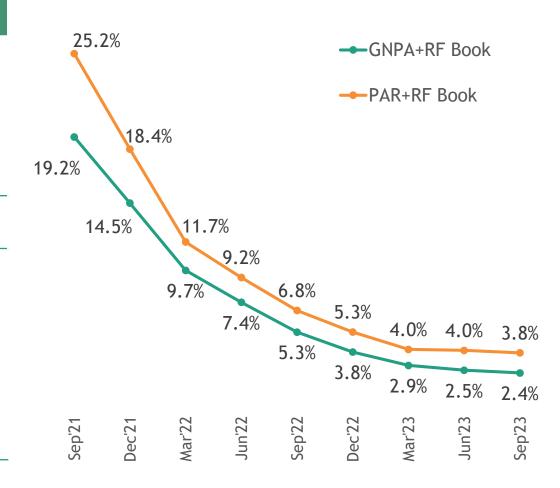
Floating provision of ₹250 Cr continues to be on books & can be utilized for making specific provisions in future during extraordinary circumstances, with prior approval from the RBI ₹ 30 Cr was moved to Tier II capital in Jun'22 while ₹ 60 Cr, ₹ 10 Cr and ₹ 30 Cr were moved to other provision in Sep'22, Dec'22 and Mar'23 respectively

SUSTAINED COLLECTIONS DRIVING BETTER ASSET QUALITY

Restructured Book

₹ crores	RF 1.0	RF 2.0	Total
Micro Banking (GL+IL)	52	23	76
Housing	7	15	23
MSME	5	42	47
Loan Book	65	81	146
PAR	59	62	120
GNPA	57	50	107
Provisions	58	53	111
Sep'23 Coll. Eff. %			118%

Significant reduction in stress book

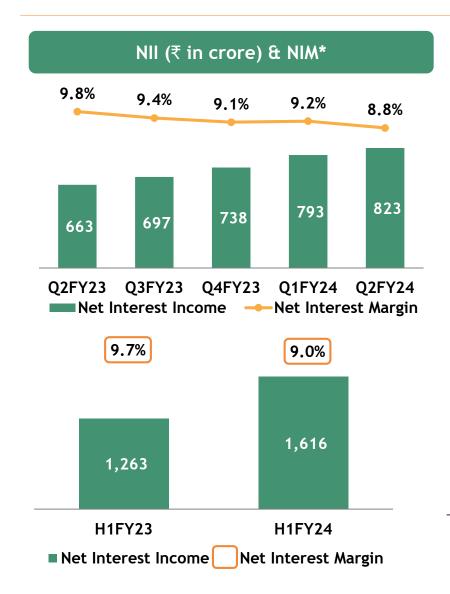


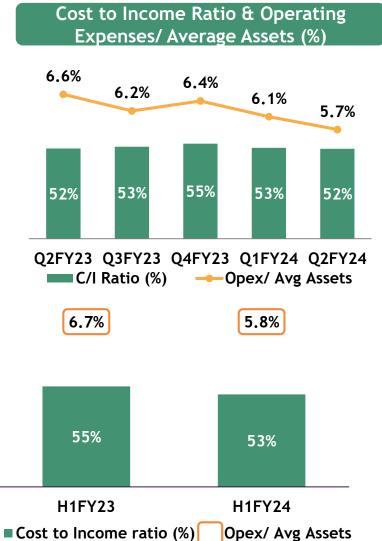


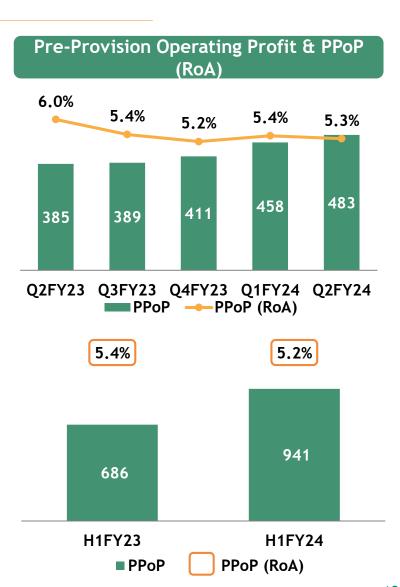
Financial Overview

FINANCIAL OVERVIEW









FINANCIAL OVERVIEW









Particulars (₹ in crore)	Q2FY24	Q2FY23	YoY Growth	Q1FY24	QoQ Growth
Interest Earned	1,391	993	40%	1,287	8%
Other Income	189	147	29%	177	6%
Total Income	1,580	1,140	39%	1,464	8%
Interest Expended	568	330	72%	494	15%
Personnel Expenses	283	225	26%	275	3%
Operating Expenses	245	200	23%	237	4%
Total Cost	1,096	755	45%	1,006	9%
Pre Provision Operating Profit	483	385	26%	458	6%
Credit cost	47	(10)	NM	26	81%
Other provisions & contingencies	(0)	(0)	NM	0	NM
Tax	109	101	8%	108	1%
Net profit for the period	328	294	11%	324	1%





Particulars (₹ in crore)	Q2FY24	Q2FY23	YoY Growth	Q1FY24	QoQ Growth
Interest on loan	1,210	895	35%	1,133	7%
Int. on investments	177	88	100%	149	18%
Securitization Income	4	10	(55)%	4	5%
Total Interest Earned	1,391	993	40%	1,287	8%
Processing Fees	73	62	18%	67	10%
PSLC Income	0	15	(100)%	26	(100)%
Insurance Income	37	10	256%	9	291%
Bad Debt Recovery	39	26	47%	35	12%
Treasury	1	0	187%	8	(88)%
Misc. Income*	39	32	19%	33	16%
Total Other Income	189	147	29%	177	6%
Total Income	1,580	1,140	39%	1,464	8%

^{*} Includes cards AMC charges, NFS/ other banking operations income and foreclosure/ late payment & other charges



BALANCE SHEET

Particulars (₹ in crore)	As at Sep 30, 2023	As at Jun 30, 2023	As at Sep 30, 2022
CAPITAL AND LIABILITIES	, , , , , , , , , , , , , , , , , , ,	,	
Net worth	4,771	4,539	3,769
Capital	2,156	2,155	2,155
Employees Stock Options Outstanding	55	57	46
Reserves and Surplus	2,560	2,327	1,569
Deposits	29,139	26,660	20,396
Borrowings	3,733	2,536	1,733
Other Liabilities and Provisions	1,038	1,015	866
TOTAL	38,680	34,750	26,785
ASSETS			
Cash and Balances with Reserve Bank of India	1,847	1,509	1,601
Balance with Banks and Money at Call and Short Notice	408	1,163	1,294
Investments	10,930	8,787	5,481
Advances	24,325	22,169	17,435
Fixed Assets	357	328	260
Other Assets	814	794	714
TOTAL	38,680	34,750	26,785





(₹ in Crore)	Sep'22	Dec'22	Mar'23	Jun'23	Sep'23
Credit Risk Weighted Assets	13,726	15,369	16,361	17,012	18,839
Tier I Capital	3,208	3,511	3,712	4,018	4,239
Tier II Capital*	457	488	511	522	506
Total Capital	3,665	3,999	4,223	4,541	4,745
CRAR	26.70%	26.02%	25.81%	26.69%	25.19%
Tier I CRAR	23.37%	22.84%	22.69%	23.62%	22.50%
Tier II CRAR	3.33%	3.18%	3.12%	3.07%	2.69%
Floating Provision considered in Tier II out of 250 Cr	30	30	30	30	30

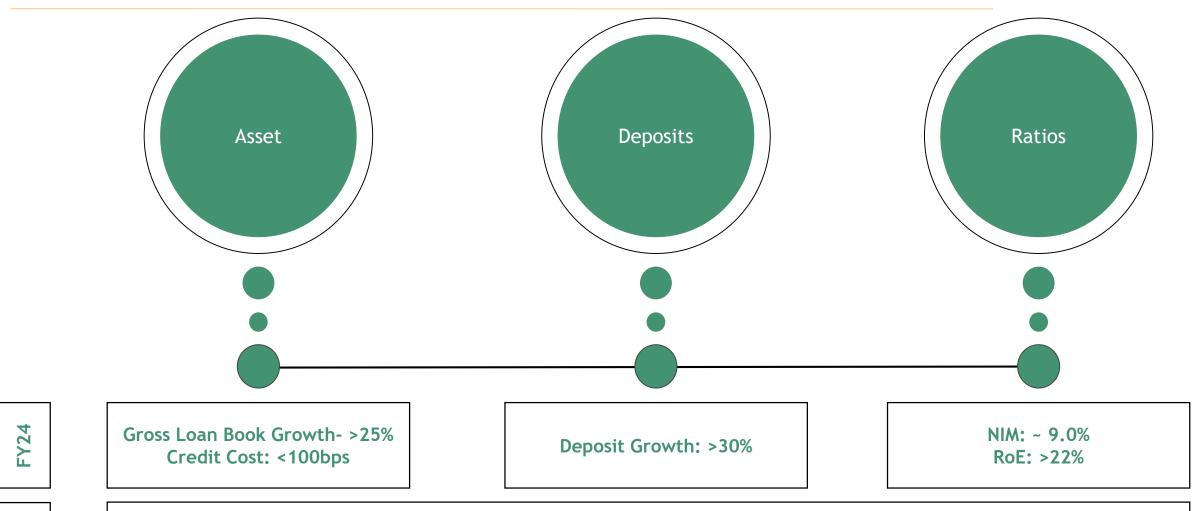
Floating provision of ₹250 Cr created in Jun'21 continues to be on books and can be utilized for making specific provisions in extraordinary circumstances with prior approval of RBI. Including ₹250 Cr of floating provision, total provision on gross loan book are at ₹1,126 Cr as of 30th Sep'22 / ₹942 Cr as of 31st Dec'22 / ₹877 Cr as of Mar'23 / ₹845 Cr as of Jun'23 / ₹831 Cr as of Sep'23. For FY 21 - 22 ₹250 Cr was utilized towards NNPA/ PCR calculation;

During June 2022, the Bank had utilized ₹220 Cr for NNPA/ PCR calculation and ₹30 Cr was utilized as part of Tier II capital; As a result of sustained recovery efforts and continued improvement in the Banks portfolio leading to reduction in GNPA of the Bank, in the current quarter only ₹120 Cr is utilized for NNPA/ PCR calculation, ₹30 Cr has been utilized as part of other provisions without utilising the same towards Tier II capital, this amount continues to be earmarked for utilization for NNPA/PCR (as and when required).

24

GUIDANCE





FY25/ FY26

Retain our FY25/FY26 guidance on growth & profitability



Ujjivan - Platform for growth

Please refer to <u>Investor Meet Presentation</u> for more details uploaded on our website, <u>www.ujjivansfb.in</u>

SERVING CUSTOMERS THROUGH MULTIPLE CHANNELS



27



Personal & **Business** Internet banking •

- Web-based, can be accessed from any system
- Access Management Single sign in for all accounts, Easy access to multiple relationships with one app
- Aadhar authentication based password reset
- High volume bulk upload facility
- Customizable client centric approval matrix



- 545 biometric enabled ATMs including 62 ACRs*
- Customer alerts for each incorrect PIN entry & Green PIN facility 24/7 for PIN change
- Empowering customers to block/unblock debit card & set transaction limits through ATMs

ATMs

9 regional languages

Multiple delivery channels



Web/ Tablet **Based Origination**

- Liability customer acquisition from anywhere using website
- Tablet-based customer acquisition for loan products
- Door-step service; faster, easier, better TAT



Phone/ Video **Banking**

- 24x7 phone banking helpline
- TD booking for existing customers
- VKYC and Video Banking services
- Phone Banking Supported in 14 Languages. 9 languages through Interactive Voice Response (IVR) system and additionally, 5 Languages through human interaction
- Dedicated helpline for NR customers



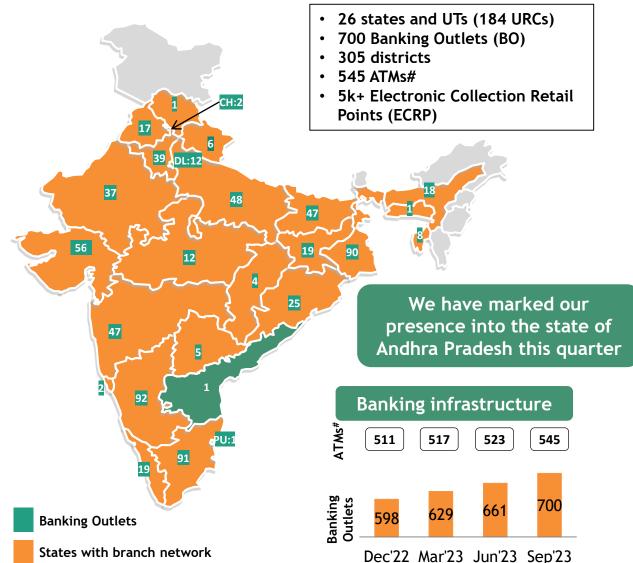
- Nine languages option English, Hindi, Kannada, Tamil, Bengali, Marathi, Gujarati, Punjabi and Odiya.
- Implemented Device Binding for both android and iOS users for making app usage more safe and secure
- Aadhar authentication based password reset

- Hello Ujjivan went live on Google Playstore for Android users in Nov'22
- One of the best mobile banking app that will navigate the customer through voice, visuals and available in vernacular languages to aid unserved and underserved customer segments on digital platform

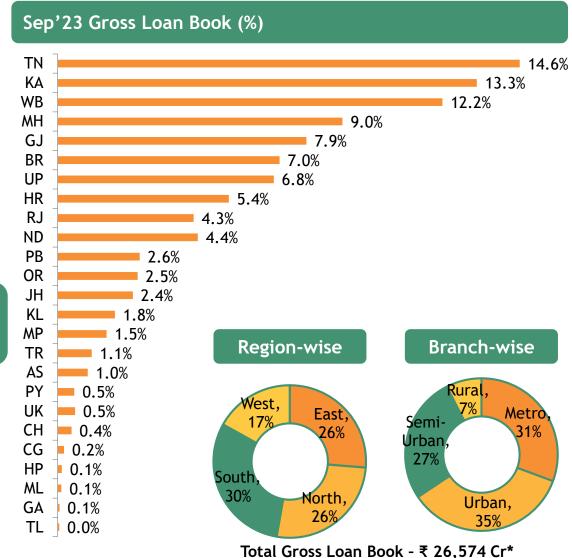
* Automated Cash Recycler

WELL DIVERSIFIED PAN INDIA PRESENCE; ADDED 39 NEW BRANCHES DURING THE QUARTER



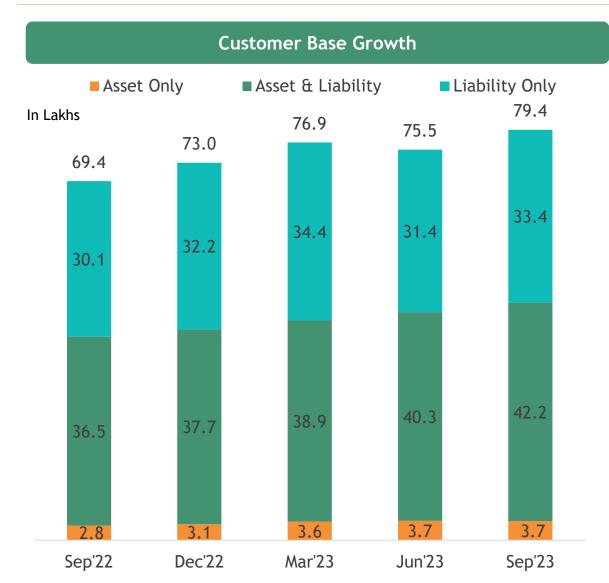


Including ACRs

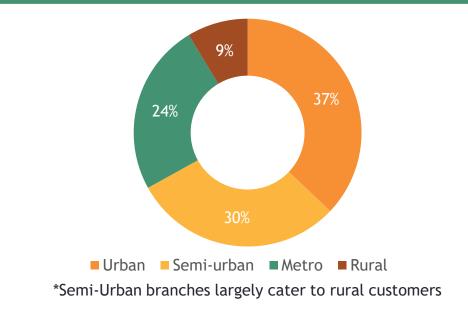


EXPANDING CUSTOMER BASE





Customer Base - Basis of Branch Classification



- Liability customers grew by 14% Y-o-Y
- New customer acquisition continues to be strong
- Net Lability only customer addition at 3.9 lakhs for the quarter
- Borrower base picking up pace with 1.9 lakhs net addition in Q2 vs 1.6 lakhs in Q1

COMPREHENSIVE SUITE OF PRODUCTS & SERVICES



Deposit

Channels

Micro-Banking

- **Group Loans**
- Individual Loans
- Top up Loans
- Agriculture & allied loans
- Gold loan
- Street vendor loan
- OD on current account
- Water Sanitation Loan
- Cattle Maintenance Loan
- NULM[^]
- Pre-approved IL

Micro, Small & Medium **Enterprise Loans**

- Secured Enterprise and **Business Loan**
- Business EDGE Loan and Overdraft
- I AP#

Affordable Housing Loans

- Construction and Purchase
- Home Improvement
- Composite Home
- Home Equity Loan
- Commercial Purchase Loan
- Vikas Loan

Financial Institutions Group

- Term loan to NBFCs, HFCs and MFIs
- CC/QD
- Bank Guarantee

Others

- Two-wheeler loans
- Busimoni OD
- OD against FD
- Loan Against FD
- Non MF Loans

Retail Products

- Current Account
 - Savings Account
 - Non Resident Account
 - Term Deposit
 - Digital Savings & FD

Institutional **Products**

- Fixed Deposits
- Term Money
- Institutional Savings
- Current Account
- Certificate of Deposit
- Call money products
- G-Sec trading
- Collection and CC/OD variants of current account

Third-Party Fee based **Products**

Insurance

Forex

APY

Aadhaar enrolment services

CMS

· Safe deposit locker

Centers

ATM / POS / QR code/

Mobile & Internet Banking

Phone Banking, IVR

Internet & Corporate **Banking**

Branch Banking, Asset

Money Mitra/ Touchpoints

Loan against property

^ National urban livelihood mission





Name	Education	Experience
Banavar Anantharamaiah Prabhakar Chairman and Independent Director	Commerce graduate, University of Mysore, Chartered Accountant.	Retired as Chairman and Managing Director of Andhra Bank after serving various Banks for about 37 years. Prior to that he served as the Executive Director of Bank of India for a period over 3 years, He also worked abroad for about eight years in two stints at Zambia and U.K. He was the Chief Executive of Bank of Baroda UK Operations.
Ittira Davis Managing Director and CEO	PGDM, Indian Institute of Management, Ahmedabad	International banker with 40+ years of banking experience having worked extensively in the Middle East and Europe. Was previously associated with Europe Arab Bank, Citibank in India and the Arab Bank Group in the Middle East. Joined Ujjivan in Mar'15 to manage the transition to an SFB. He was MD & CEO of UFSL for Jul'18 -Mar'21
Samit Kumar Ghosh Non-Executive Director	MBA, Wharton School of Business, University of Pennsylvania.	Founder of UFSL and served as its MD & CEO. He retired as MD and CEO of Ujjivan SFB on November 30, 2019. He is a Career banker with over 30 years of experience in India & overseas.
Sudha Suresh Independent Director	B.Com (Honors) C.A., Grad ICWA, CS	Finance professional with a rich experience of over two decades in various organizations & a decade as practicing chartered accountant. She is the founding partner of S. Rao & Associates, Chartered Accountants, Bangalore and founder of Mani Capital. She was the MD & CEO (2017-18) and Chief Financial Officer (2008-17) of UFSL





Name	Education	Experience
Rajni Mishra Independent Director	M.Com (Gold Medallist), MS University, Vadodara	Career banker for nearly four decades with SBI as well as its associate banks. Handled varied assignments and diverse portfolios, gained exposure in risk management, branch administration, corporate credit, forex treasury etc. She was the chairperson and Independent Director of NCL Buildtek limited, Hyderabad
Ravichandran Venkataraman Independent Director	Qualified FCCA (UK), ACMA (UK), Program for CFOs with Wharton Business School	A global leader with a track record spanning 30+ years having worked in India, London and Bahrain. He brings a strong business background and having worked with top Business Leaders in over 100 countries. He is the Chairperson of eVidyaloka Trust, a not-for-profit social enterprise into remote education for rural children in India. Previously, he has worked with HP's Global Business Services, Hewlett Packard, ANZ Bank and Bank Muscat.
Rajesh Kumar Jogi Independent Director	Bachelor of Arts (Economics), Fellow member ICAI, Advanced Management Program from Harvard Business School	Rich work experience of 27 years in Banking industry with a focus on risk management. Previously was associated with Natwest Group (erstwhile RBS Group) and was Chief Risk Officer, India of the Royal Bank of Scotland and subsequently the Country Head of Risk, India for the Group
Anita Ramachandran Independent Director	MBA from Jamnalal Bajaj Institute	HR expert with over 40 years of experience as a management consultant. Began her career with AF Ferguson & Co and has worked in a wide range of areas. Founded Cerebrus Consultants in 1995 to focus on HR advisory services, including Organisation transformation. Has been an Independent Director on various Boards for the last 20 years.

KEY GROWTH STRATEGIES



01

COMPREHENSIVE & RELEVANT PRODUCTS

- Entire gamut of asset and liability products to attract new customers and deepen existing customer relationships
- Expand range of third party products and services
- Increase penetration of asset products under Retail, MSME and housing segments



STRONG DISTRIBUTION & COLLECTION NETWORK

- Use right combination of physical and digital channels and partnerships to expand reach, banking outlets and infrastructure
- Build a dynamic and strong collection network
- Strengthen alternate delivery channels and encourage customers to move towards a cashless environment

02

FOCUS ON DIGITAL BANKING AND ANALYTICS

- User-friendly digital interface to extend bank's reach and offer a strong banking platform; focus on user adoption with programs like DigiMitra*
- Invest in API platform, innovations, fintech partnerships to widen product offerings/ banking solutions
- Invest strategically to integrate technology into operations to empower customers, reduce costs and increase efficiencies
- Adopt robotic processes to automate operational processes
- Data analytics to be used to offer customized solutions
- Establish bank as a modern technology enabled bank



CONTINUE FOCUS ON IMPROVING FINANCIAL AND DIGITAL INCLUSION

- Focus on the un-served and underserved segments and educate customers to develop improved financial behaviour
- Maintain transparency, responsibly price loan offerings, effectively redress grievances and ensure disclosures in vernacular languages
- Continue to partner with Parinaam Foundation to enhance financial literacy and develop Kisan Pragati Clubs
- Promote use of bank accounts, UPI and digital payment gateways

03

BUILD A STABLE & GRANULAR DEPOSIT BASE

- Improve share of CASA, recurring and fixed deposits by building a sticky deposit base and attracting new customers; focus on retail deposit base to reduce cost of funds
- Selectively open branches in urban areas with large customer base
- Target mass customer acquisition through focused programs

06

DIVERSIFY REVENUE STREAMS

- Leverage banking infrastructure to diversify product portfolio and increase fee and commission-based business
- Increase focus on treasury income, bancassurance, fee and processing charges
- Introduce new products and services and focus on cross-selling to existing customers



Annexures

AWARDS & ACCOLADES





Pitch BFSI Marketing Awards
Most Effective Regional Campaign
Most Effective 360-degree Marketing
Campaign



Awards
Best Performance on Profitability
Best Performance on Growth



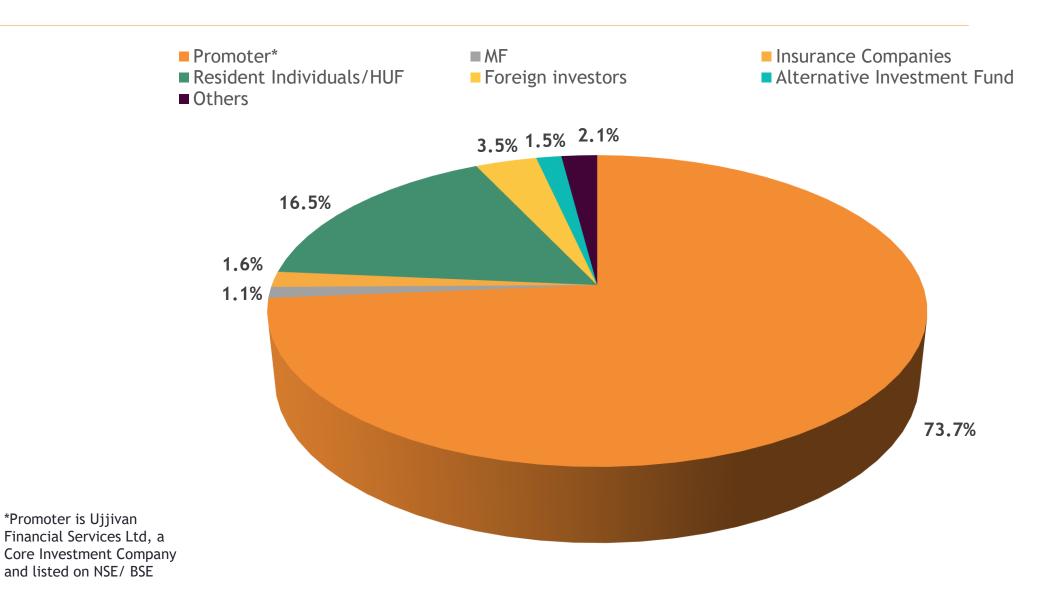
CSO 100 Awards Leaders for innovative, disruptive security projects 2023



CSI Cyber security
Conference & Cyber
Security Awards 2023
Outstanding Cyber Security Team
in Private Bank







SOCIAL SERVICES - PROGRAMS



01

Financial Literacy

Diksha+ Pro Chillar Bank Pragati FLP - URC FLP - MSE FLP Beyond Ujjivan



02

CSR

Community Development
Livelihood
Disaster Relief



03

ESG

Environmental, Social & Governance.



FINANCIAL LITERACY PROGRAM (DIKSHA + & CHILLAR BANK)



Enrolment

54,805 Customers trained in Diksha+ **22,832** Parents & Children trained through Chillar Bank

Leads

42% Customers shown interest22% Parents & Children got the product access

Digital Repayment

20% Customers repaying digitally12% Parent's repaying digitally

Certification

90% Customers were certified98% of the Parents & Children attended

Conversions

32% Customers got product access14% Parents & Children got product access ion

Ujj Mobile App

8% Customer's login UJJ Mobile App **5%** Parent's login UJJ Mobile App

FINANCIAL LITERACY PROGRAM (FLC & PRAGATI)



9,462 Customers and community people across151 branches have attended Financial Literacy Camp

FLC for URC Branch





"Pragati" for IL Customers

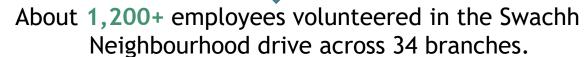
561 Customers across **8** branches from Assam had participated in pilot "Pragati" Financial Literacy Program



CORPORATE SOCIAL RESPONSIBILITY



PROJECT SWACHH NEIGHBORHOOD







25 employees engaged with CSR partners like proVISION Asia, Calcutta Social Project, Pi Jam & Maithree society and had direct interaction with the beneficiaries





CORPORATE SOCIAL RESPONSIBILITY



Livelihood Development





Distributed 10 out of 60 wheelchairs to the PWDs in association with proVISION Asia



Relief kit comprising of Utensils and groceries distributed to 200 victims of the fire incident @ Appa pada, Mumbai



Livelihood training initiated at Jamshedpur, Ranchi & Varanasi for 300 PWDs



Grocery kits distributed to the 320 families - victims of Flood at Gujarat



Livelihood training for 200 BPL/APL youths initiated at Bhubaneswar and Jaipur

Infrastructure Development

No. of projects budgeted for FY 24: 28

No. of proposed projects approved: 14



Mission statement re-defined to include sustainability

Launched Sustainability webpage

Strategy & Roadmap till FY 2030 formulated

Policy & Reporting gaps being addressed - Maiden BRSR published

GRI report slated for disclosure by end of Oct '23

Process and Data Management System formulated

Maiden DJSI* assessment by FY'25

New Policies being drafted

- ❖ OHS
- Human Rights
- Vendor code of conduct
- Sustainability + ESMS
- Anti-harassment policy (Include in Human Rights Policy)



THANK YOU

For Investor Queries:

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