Q1 FY24 INVESTOR PRESENTATION



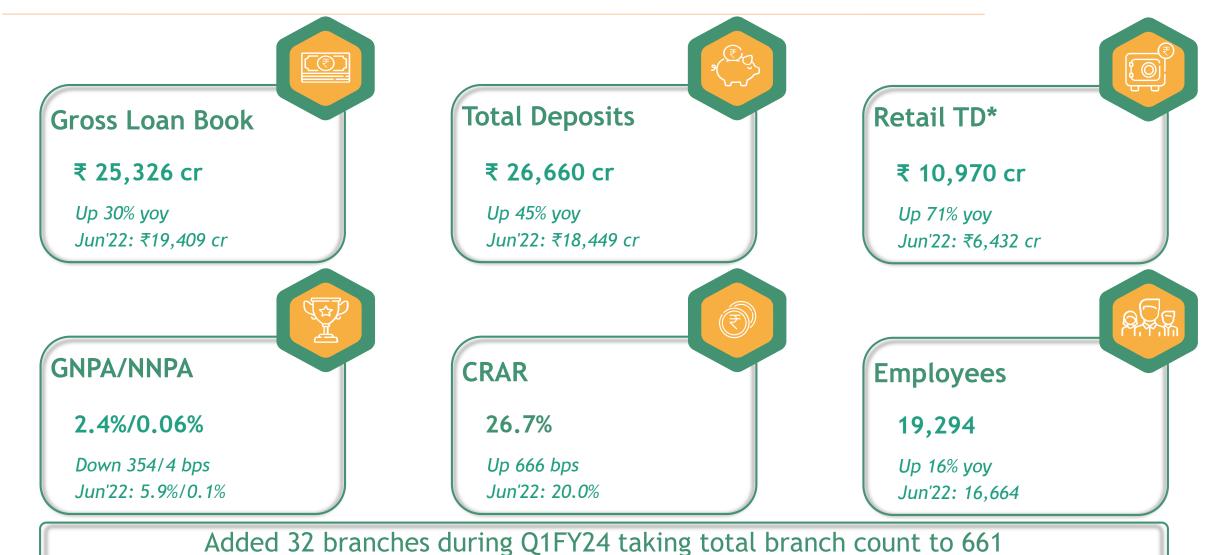
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- Note: All financial numbers in the presentation are from Audited Financials or Limited Reviewed financials or based on Management estimates.

KEY HIGHLIGHTS - Q1FY24 (1/2)

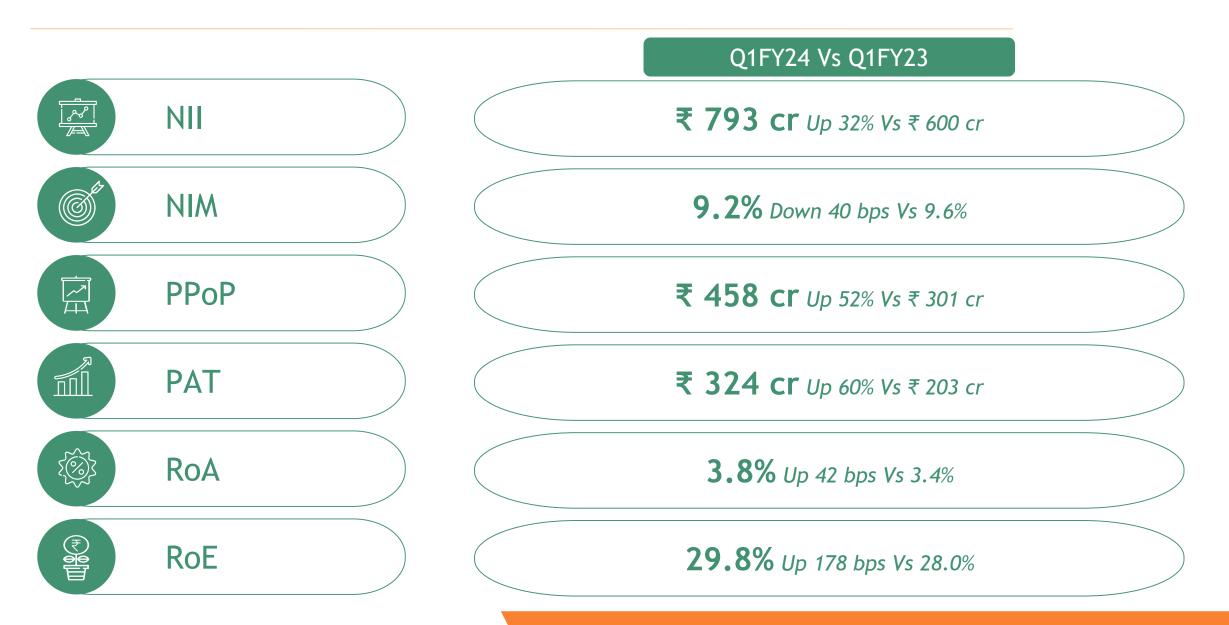




* Note: Retail TD are TDs below ₹ 2 Crs; ** Floating provision of ₹250 Cr (NPA provision: ₹ 120 cr; Other provision: ₹ 100 cr; Tier-II Capital: ₹ 30 cr) continues to be on the books which can be utilized for making specific provisions in future during extraordinary circumstances, with prior approval from the RBI (as & when required); *** All NPA and gross loan book data in this document₃ (except in Financial Overview section) are without adjusting for IBPC & Securitization book

KEY HIGHLIGHTS - Q1FY24 (2/2)





UJJIVAN'S TALES OF TRUST & PROGRESS





Trust is not a sign of weakness; it is an act of courage.

It is a reflection of our belief in the inherent goodness of humanity.

It is a recognition that, despite our imperfections, we can forge connections that transcend faith and belief.

When we choose to trust, we build a positive, productive relationship.

When we choose to trust we choose to grow together.

That's how we unlock the transformative power that lies within each and every one of us.







How did trust alter the journey of two strangers on a train?



How did trust deepen the bond between an aged teacher and her exstudent?

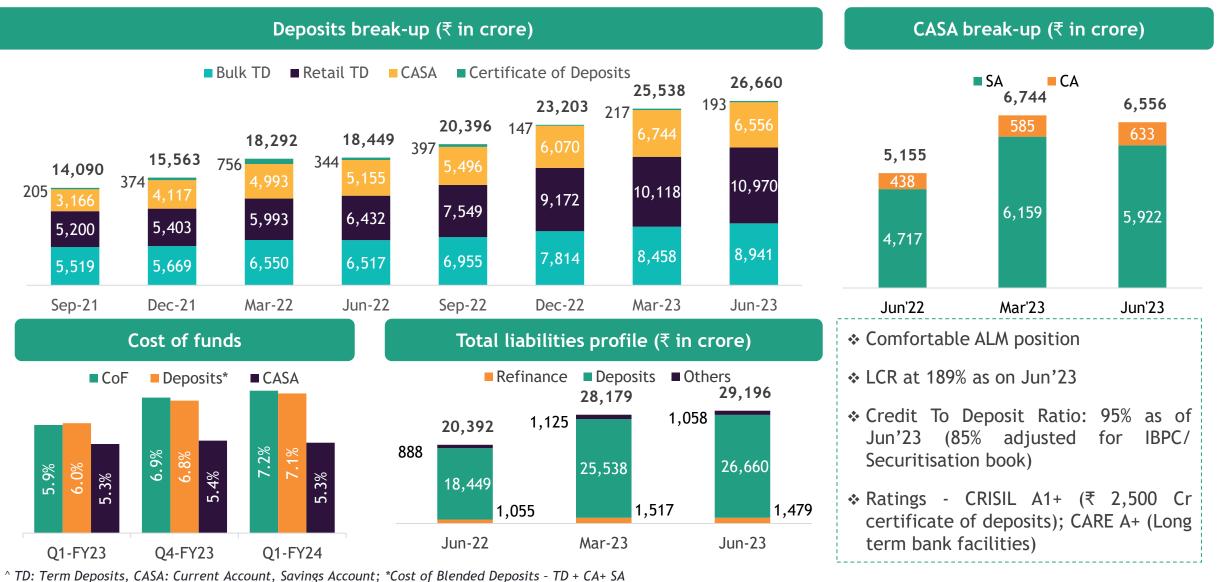


How did this coffee business owner's complete trust in his supplier impact their relationship?



Liabilities: Driving Retail Deposit Base

STRONG DEPOSIT GROWTH WITH RETAIL AT FORE-FRONT



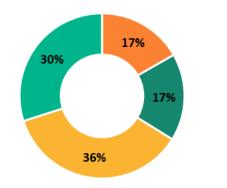
WELL-DIVERSIFIED DEPOSIT MIX



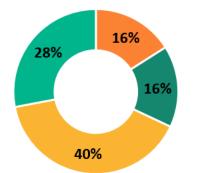


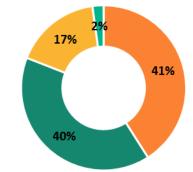
Branch classification wise deposit mix

Segment wise deposit mix

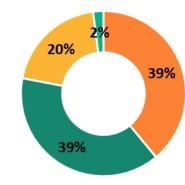


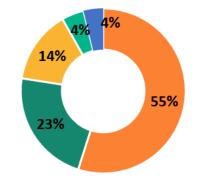
East West North South



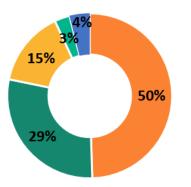


Metropolitan Urban Semi Urban Rural





Individuals = Banks = Corporate = Govt. = TASC^

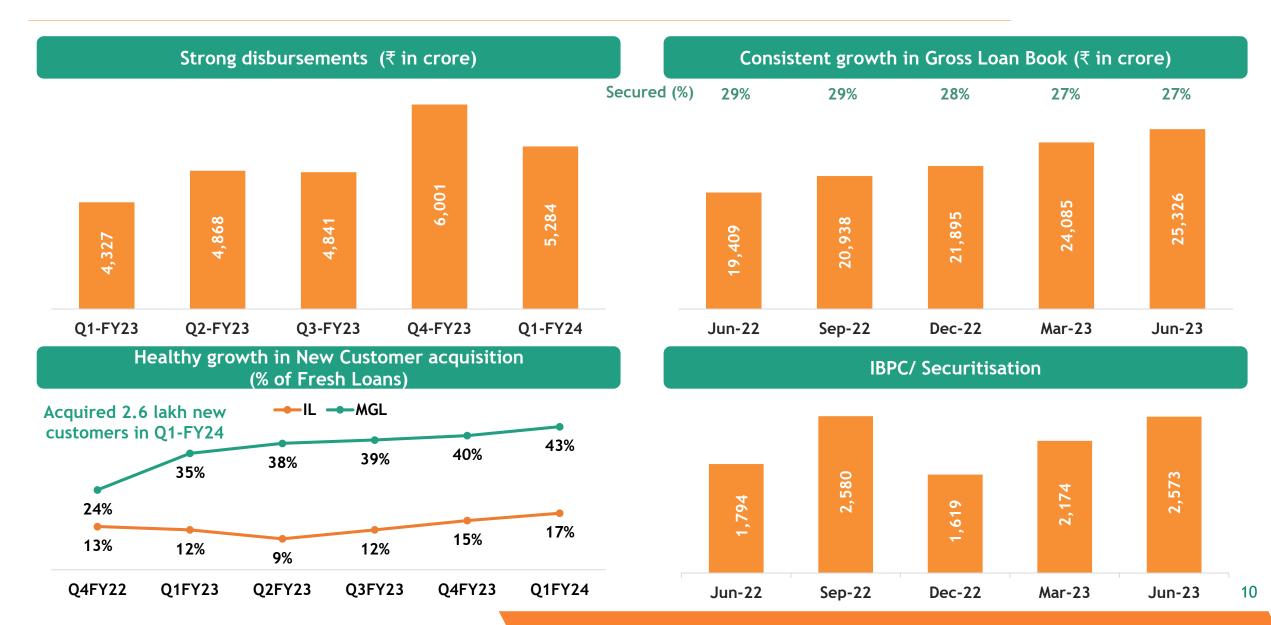


Deposits from individual continues to grow with our focus on building granular deposit base



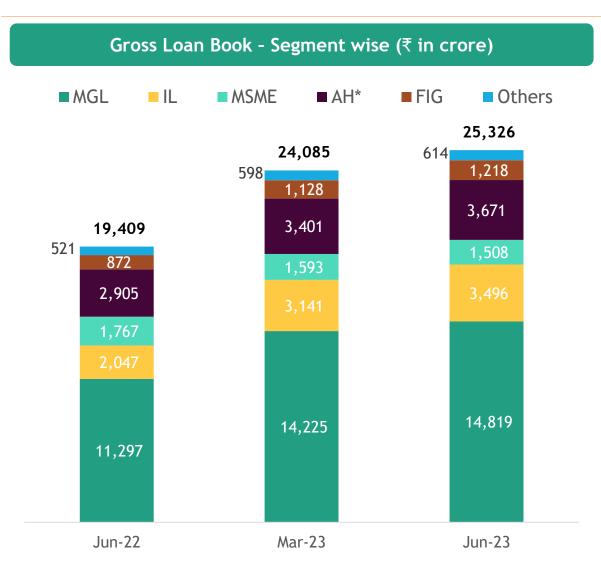
Assets: Well-diversified growth with new customer acquisition

GROSS LOAN BOOK AND DISBURSEMENT TREND



GROWING ACROSS SEGMENTS





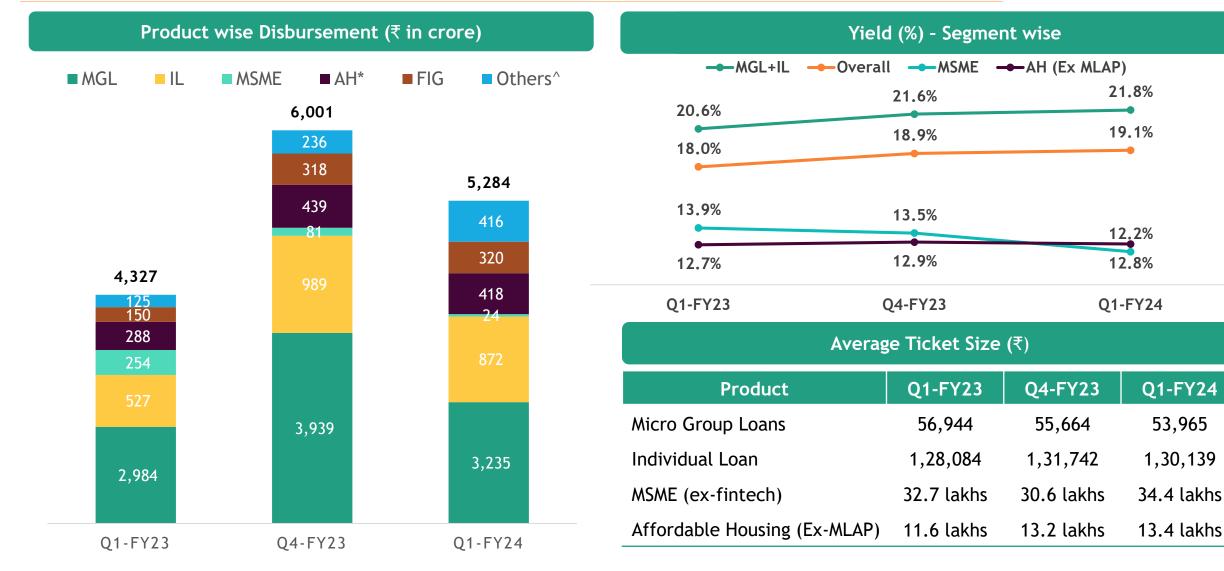
MGL- Micro Group LoansIL- Individual LoansMSME- Micro Small & Medium EnterpriseCurrent MSME Fintech partnership has been discontinued; multiple alliances in WIP

Product	% Gross Loan Book	Growth Y-o-Y	Growth Q-o-Q
Micro Group Loans	59%	31%	4%
Individual Loans	14%	71%	11%
MSME	6%	(15)%	(5)%
Affordable Housing*	14%	26%	8%
FIG Lending	5%	40%	8%
Others	2%	18%	3%
Total	100%	30%	5%
AH- Affordable Housing	FIG- Financial Institution	Groups *	Includes M-LAP

11

DISBURSEMENT, YIELD AND AVERAGE TICKET SIZE



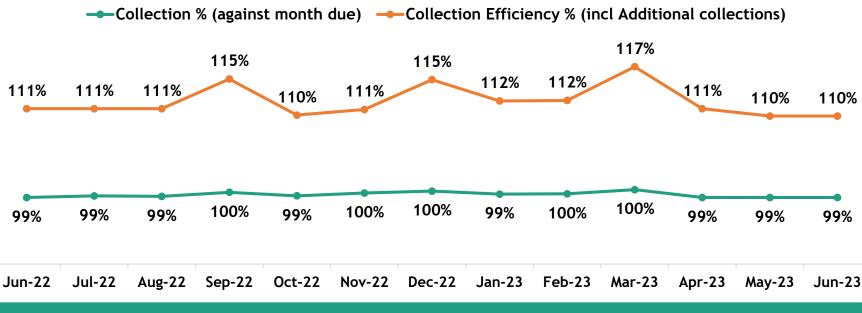


^Includes Personal Loan, Vehicle loan, Staff Loan, OD-FD, KPC & others * Includes M-LAP

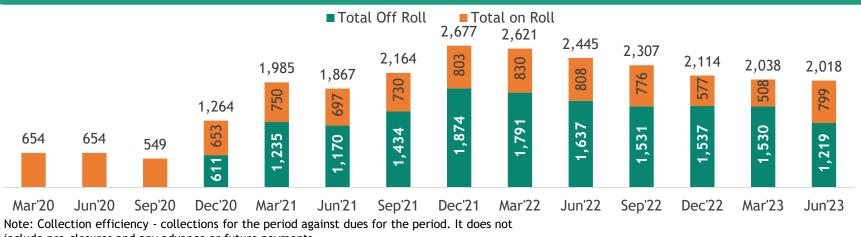


Sustained improvement in asset quality

COLLECTIONS SUSTAINING; NDA COLLECTIONS AT ~100%



Collection team to gradually reduce... with NPA + restructured pool shrinking (Nos)



include pre-closures and any advance or future payments

Cashless MB collections

31%

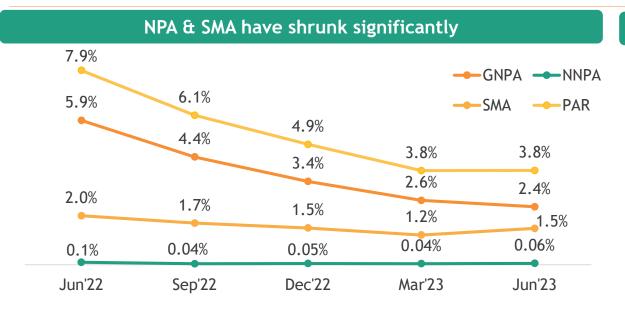
- Flexible & multiple modes of collections apart from traditional centre meetings/door-to-door collections
- Introduced various digital modes of repayment
- Expediting legal process for collections in secured book
- Data analytics driven prediction models based on Early Warning Triggers aiding in better collections

COLLECTION EFFICIENCY

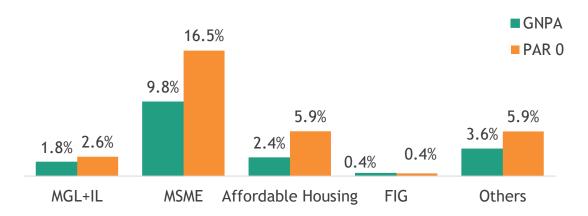


₹ Crore		Apr	'23			May	'23			Jun	'23	
Verticals	Due	Collection	%	Additional Collection	Due	Collection	%	Additional Collection	Due	Collection	%	Additional Collection
MGL+IL	1,229.4	1,225.0*	100%	79.4	1,281.3	1,278.1*	100%	92.8	1,314.8	1,308.5*	100%	101.2
Affordable Housing	46.3	44.5	96 %	41.7	47.6	45.8	96 %	36.4	48.7	47.0	96 %	44.6
MSME	25.8	22.6	88%	19.9	25.7	22.4	87 %	15.6	25.4	22.3	88%	20.5
FIG Lending	80.5	80.5	100%	20.0	58.4	58.4	100%	-	103.3	103.3	100%	-
Others	15.8	14.2	90 %	3.2	16.9	15.0	89 %	3.2	16.4	14.8	90 %	3.4
Total	1,397.9	1,386.8	99 %	164.1	1,429.8	1,419.7	99 %	148.0	1,508.7	1,495.9	99 %	169.7

SUSTAINED COLLECTIONS DRIVING BETTER ASSET QUALITY



PAR 0 and GNPA (segment wise)



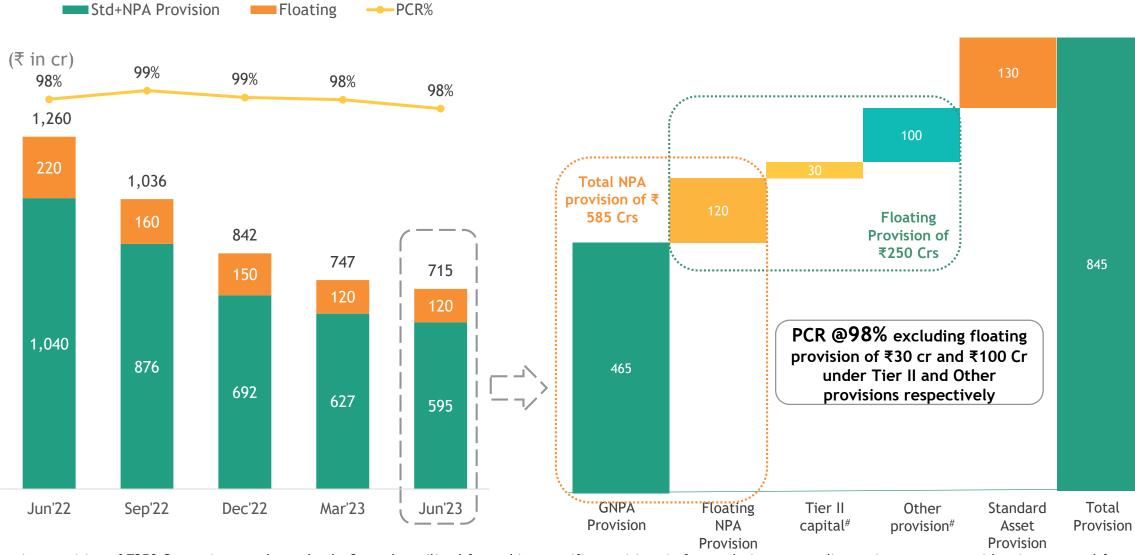
*On Gross Loan Book and excluding provisions utilised in Tier II and provisions grouped as other provisions

NPA Movement Table#



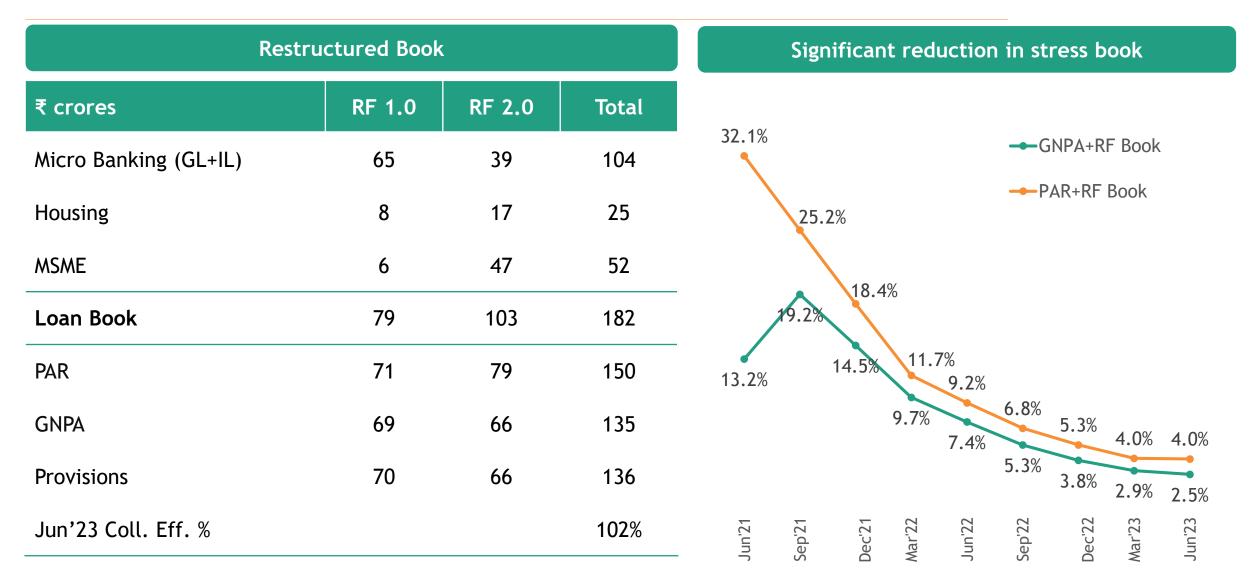
[#] Excluding IBPC/Securitisation ¹⁶

FLOATING PROVISION @1%; CUSHIONING P&L



Floating provision of ₹250 Cr continues to be on books & can be utilized for making specific provisions in future during extraordinary circumstances, with prior approval from the RBI ₹ 30 Cr was moved to Tier II capital in Jun'22 while ₹ 60 Cr, ₹ 10 Cr and ₹ 30 Cr were moved to other provision in Sep'22, Dec'22 and Mar'23 respectively

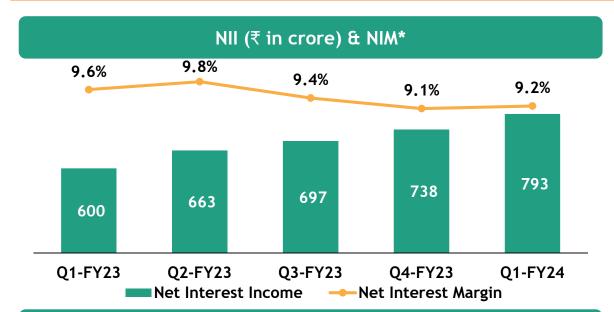
SUSTAINED COLLECTIONS DRIVING BETTER ASSET QUALITY



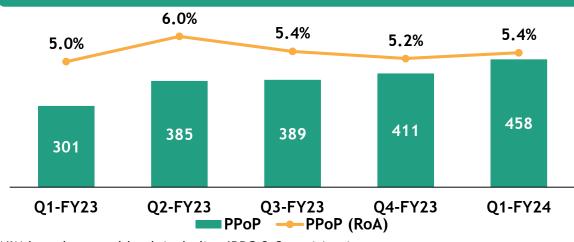


Financial Overview

FINANCIAL OVERVIEW

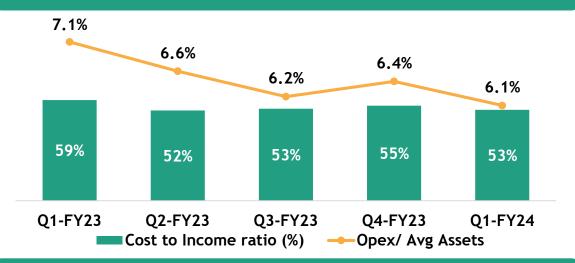


Pre-Provision Operating Profit (₹ in Crore)

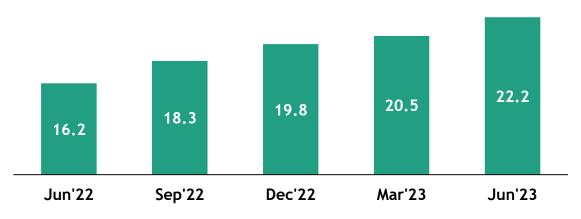


^{*} NIM based on total book including IBPC & Securitization

Cost to Income Ratio & Operating Expenses/ Average Assets (%)









INCOME STATEMENT



Particulars (₹ in crore)	Q1-FY24	Q1-FY23	YoY Growth	Q4-FY23	QoQ Growth
Interest Earned	1,287	905	42%	1,185	9%
Other Income	177	125	42%	179	(1)%
Total Income	1,464	1,030	42%	1,364	7%
Interest Expended	494	306	62%	447	11%
Personnel Expenses	275	224	23%	262	5%
Operating Expenses	237	200	19 %	245	(3)%
Total Cost	1,006	729	38%	953	6%
Pre Provision Operating Profit	458	301	52%	411	12%
Credit cost	26	30	(13)%	(2)	NM
Other provisions & contingencies	0	0	(25)%	(0)	NM
Tax	108	68	59 %	103	5%
Net profit for the period	324	203	60%	310	5%

TOTAL INCOME - BREAKUP



Particulars (₹ in crore)	Q1-FY24	Q1-FY23	YoY Growth	Q4-FY23	QoQ Growth
Interest on loan	1,133	818	38%	1,037	9%
Int. on investments	149	81	84%	142	6%
Securitization Income	4	6	(29)%	6	(30)%
Total Interest Earned	1,287	905	42%	1,185	9%
Processing Fees	67	55	22%	78	(15)%
PSLC Income	26	9	178%	4	574%
Insurance Income	9	8	26%	15	(39)%
Bad Debt Recovery	35	30	17%	45	(23)%
Treasury	8	(1)	NM	1	463%
Misc. Income*	33	25	32%	35	(5)%
Total Other Income	177	125	42%	179	(1)%
Total Income	1,464	1,030	42%	1,364	7%

* Includes cards AMC charges, NFS/ other banking operations income and foreclosure/ late payment & other charges

BALANCE SHEET



Particulars (₹ in crore)	As at Jun 30, 2023	As at Mar 31, 2023	As at Jun 30, 2022
CAPITAL AND LIABILITIES			
Net worth	4,539	4,209	3,007
Capital	2,155	2,155	1,928
Employees Stock Options Outstanding	57	51	44
Reserves and Surplus	2,327	2,003	1,035
Deposits	26,660	25,538	18,449
Borrowings	2,536	2,641	1,943
Other Liabilities and Provisions	1,015	929	836
TOTAL	34,750	33,317	24,235
ASSETS			
Cash and Balances with Reserve Bank of India	1,509	2,305	913
Balance with Banks and Money at Call and Short Notice	1,163	178	1,019
Investments	8,787	8,510	4,838
Advances	22,169	21,290	16,486
Fixed Assets	328	283	260
Other Assets	794	750	720
TOTAL	34,750	33,317	24,235

HEALTHY CAPITAL ADEQUACY



(₹ in Crore)	Jun'22	Sep'22	Dec'22	Mar'23	Jun'23
Credit Risk Weighted Assets	12,956	13,726	15,369	16,361	17,012
Tier I Capital	2,423	3,208	3,511	3,712	4,018
Tier II Capital*	172	457	488	511	522
Total Capital	2,595	3,665	3,999	4,223	4,541
CRAR	20.03%	26.70%	26.02%	25.81%	26.69%
Tier I CRAR	18.70%	23.37%	22.84%	22.69%	23.62%
Tier II CRAR	1.33%	3.33%	3.18%	3.12%	3.07%
Floating Provision considered in Tier II out of 250 Cr	30	30	30	30	30

Floating provision of ₹250 Cr created in Jun'21 continues to be on books and can be utilized for making specific provisions in extraordinary circumstances with prior approval of RBI. Including ₹ 250 Cr of floating provision, total provision on gross loan book are at ₹ 1,290 Cr as of 30th Jun'22/ ₹ 1,126 Cr as of 30th Sep'22 / ₹ 942 Cr as of 31st Dec'22 / ₹ 877 Cr as of Mar'23 / ₹ 845 Cr as of Jun'23. For FY 21 - 22 ₹250 Cr was utilized towards NNPA/ PCR calculation;

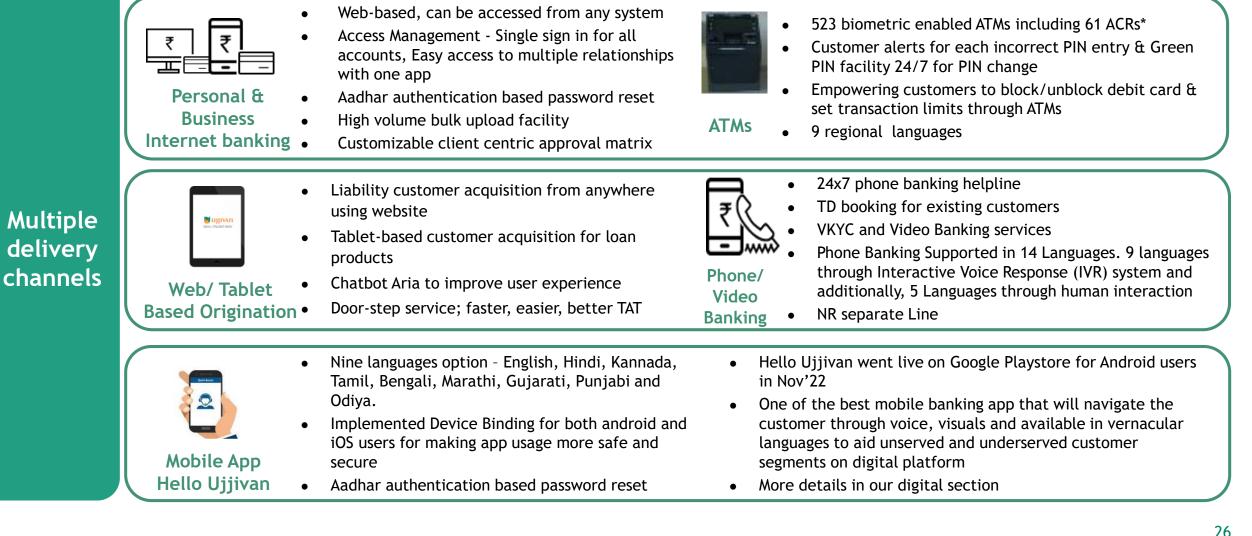
During June 2022, the Bank had utilized 3220 Cr for NNPA/ PCR calculation and 300 Cr was utilized as part of Tier II capital; As a result of sustained recovery efforts and continued improvement in the Banks portfolio leading to reduction in GNPA of the Bank, in the current quarter only 120 Cr is utilized for NNPA/ PCR calculation, 300 Cr has been utilized as part of Tier II capital. The balance 1000 Cr has been grouped as part of other provisions without utilising the same towards Tier II capital, this amount continues to be earmarked for utilization for NNPA/PCR (as and when required).



Ujjivan - Platform for growth

Please refer to Investor Meet Presentation for more details uploaded on our website, www.ujjivansfb.in

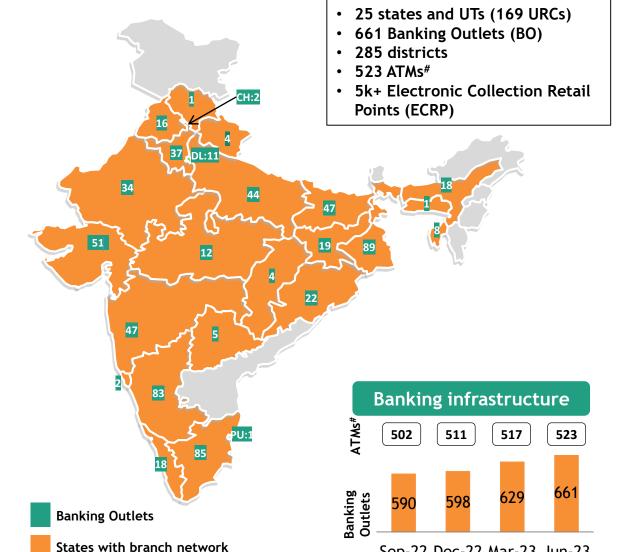
SERVING CUSTOMERS THROUGH MULTIPLE CHANNELS





WELL DIVERSIFIED PAN INDIA PRESENCE; ADDED 32 NEW BRANCHES DURING THE QUARTER





[#] Including ACRs



ΤN

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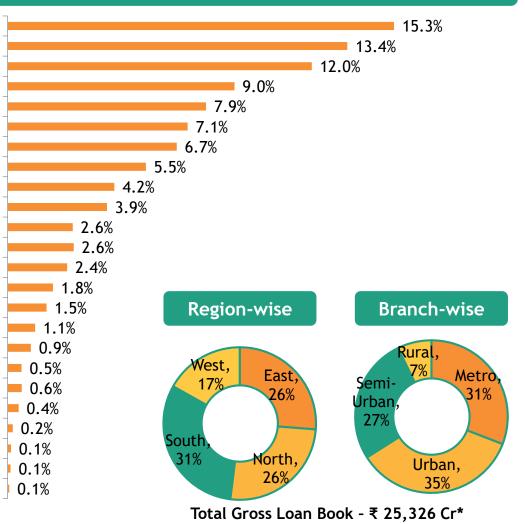
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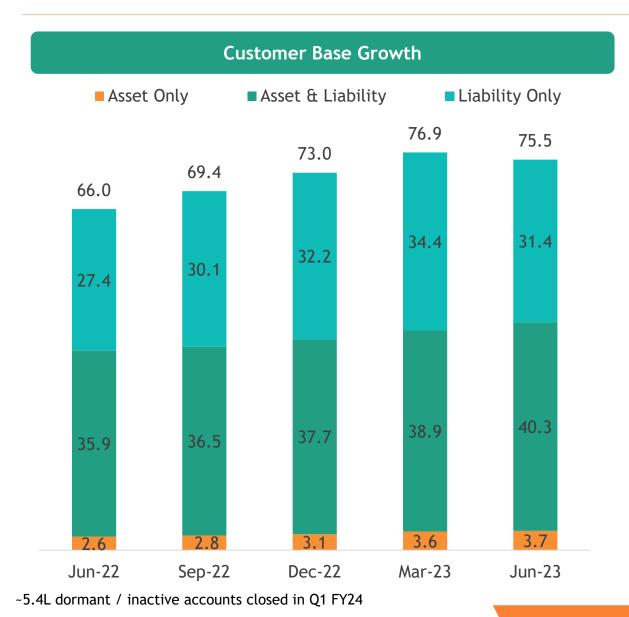
GA



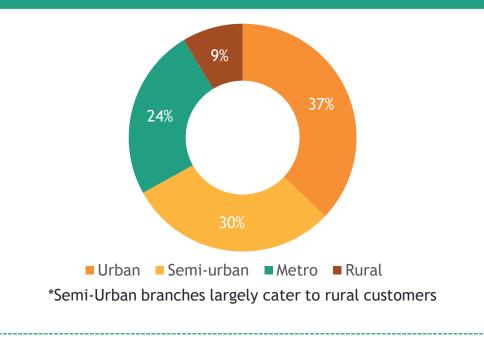
Sep-22 Dec-22 Mar-23 Jun-23

EXPANDING LIABILITY CUSTOMER BASE





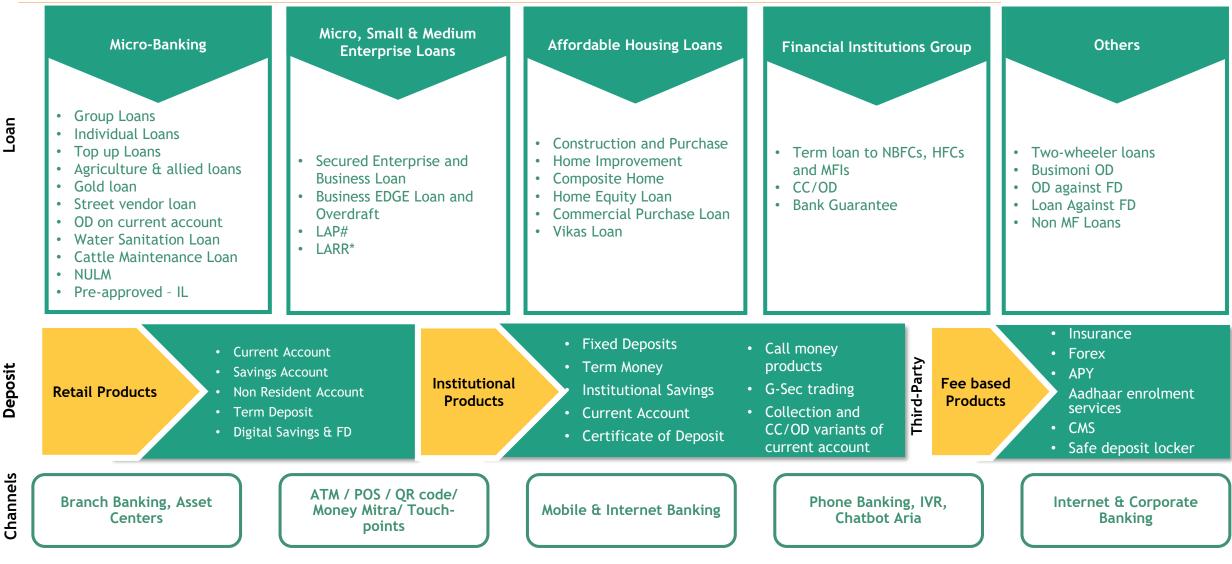
Customer Base - Basis of Branch Classification



- Liability customers grew by 13% Y-o-Y
- New customer acquisition continues to be strong
- Net Lability only customer addition at 2.4* lakhs for the quarter
- Borrower base picking up pace with 1.6 lakhs net addition in Q1 vs 1.7 lakhs in Q4

*Calculated without considering the effect of dormant/ inactive accounts closed.

COMPREHENSIVE SUITE OF PRODUCTS & SERVICES



* Loan against Rent Receivables # Loan against property

STRONG INDEPENDENT BOARD (1/2)



Name	Education	Experience
Ittira Davis Managing Director and CEO	PGDM, Indian Institute of Management, Ahmedabad	International banker with 40+ years of banking experience having worked extensively in the Middle East and Europe. Was previously associated with Europe Arab Bank, Citibank in India and the Arab Bank Group in the Middle East. Joined Ujjivan in Mar'15 to manage the transition to an SFB. He was MD & CEO of UFSL for Jul'18 -Mar'21
Banavar Anantharamaiah Prabhakar Chairman and Independent Director	Commerce graduate, University of Mysore, Chartered Accountant.	Retired as Chairman and Managing Director of Andhra Bank after serving various Banks for about 37 years. Prior to that he served as the Executive Director of Bank of India for a period over 3 years, He also worked abroad for about eight years in two stints at Zambia and U.K. He was the Chief Executive of Bank of Baroda UK Operations.
Samit Kumar Ghosh Non-Executive Director	MBA, Wharton School of Business, University of Pennsylvania.	Founder of UFSL and served as its MD & CEO. He retired as MD and CEO of Ujjivan SFB on November 30, 2019. He is a Career banker with over 30 years of experience in India & overseas.
Rajni Mishra Independent Director	M.Com (Gold Medallist), MS University, Vadodara	Career banker for nearly four decades with SBI as well as its associate banks. Handled varied assignments and diverse portfolios, gained exposure in risk management, branch administration, corporate credit, forex treasury etc. She was the chairperson and Independent Director of NCL Buildtek limited, Hyderabad

STRONG INDEPENDENT BOARD (2/2)



Name	Education	Experience
Ravichandran Venkataraman Independent Director	Qualified FCCA (UK), ACMA (UK), Program for CFOs with Wharton Business School	A global leader with a track record spanning 30+ years having worked in India, London and Bahrain. He brings a strong business background and having worked with top Business Leaders in over 100 countries. He is the Chairperson of eVidyaloka Trust, a not-for-profit social enterprise into remote education for rural children in India. Previously, he has worked with HP's Global Business Services, Hewlett Packard, ANZ Bank and Bank Muscat.
Rajesh Kumar Jogi Independent Director	Bachelor of Arts (Economics), Fellow member ICAI, Advanced Management Program from Harvard Business School	Rich work experience of 27 years in Banking industry with a focus on risk management. Previously was associated with Natwest Group (erstwhile RBS Group) and was Chief Risk Officer, India of the Royal Bank of Scotland and subsequently the Country Head of Risk, India for the Group
Sudha Suresh Independent Director	B.Com (Honors) C.A., Grad ICWA, CS	Finance professional with a rich experience of over two decades in various organizations & a decade as practicing chartered accountant. She is the founding partner of S. Rao & Associates, Chartered Accountants, Bangalore and founder of Mani Capital. She was the MD & CEO (2017-18) and Chief Financial Officer (2008-17) of UFSL
Anita Ramachandran Independent Director	MBA from Jamnalal Bajaj Institute	HR expert with over 40 years of experience as a management consultant. Began her career with AF Ferguson & Co and has worked in a wide range of areas. Founded Cerebrus Consultants in 1995 to focus on HR advisory services, including Organisation transformation. Has been an Independent Director on various Boards for the last 20 years.

KEY GROWTH STRATEGIES



01

COMPREHENSIVE & RELEVANT PRODUCTS

- Entire gamut of asset and liability products to attract new customers and deepen existing customer relationships
- Expand range of third party products and services
- Increase penetration of asset products under Retail, MSME and housing segments



FOCUS ON DIGITAL BANKING AND ANALYTICS

- User-friendly digital interface to extend bank's reach and offer a strong banking platform and focus on user adoption with programs like DlgiBuddy
- Invest in API platform, innovations, fintech partnerships to widen product offerings/ banking solutions
- Invest strategically to integrate technology into operations to empower customers, reduce costs and increase efficiencies
- Adopt robotic processes to automate operational processes
- Data analytics to be used to offer customized solutions
- Establish bank as a modern technology enabled bank

03

BUILD A STABLE & GRANULAR DEPOSIT BASE

- Improve share of CASA, recurring and fixed deposits by building a sticky deposit base and attracting new customers; focus on retail deposit base to reduce cost of funds
- Selectively open branches in urban areas with large customer base
- Target mass customer acquisition through focused programs

STRONG DISTRIBUTION & COLLECTION NETWORK

- Use right combination of physical and digital channels and partnerships to expand reach, banking outlets and infrastructure
- Build a dynamic and strong collection network
- Strengthen alternate delivery channels and encourage customers to move towards a cashless environment

05

04

CONTINUE FOCUS ON IMPROVING FINANCIAL AND DIGITAL INCLUSION

- Focus on the un-served and underserved segments and educate customers to develop improved financial behaviour
- Maintain transparency, responsibly price loan offerings, effectively redress grievances and ensure disclosures in vernacular languages
- Continue to partner with Parinaam Foundation to enhance financial literacy and develop Kisan Pragati Clubs
- Promote use of bank accounts, UPI and digital payment gateways



DIVERSIFY REVENUE STREAMS

- Leverage banking infrastructure to diversify product portfolio and increase fee and commission-based business
- Increase focus on treasury income, bancassurance, fee and processing charges
- Introduce new products and services and focus on cross-selling to existing customers



Annexures

AWARDS & ACCOLADES





ACEF Global Customer Engagement Awards

Gold for Word of Mouth Marketing Creative

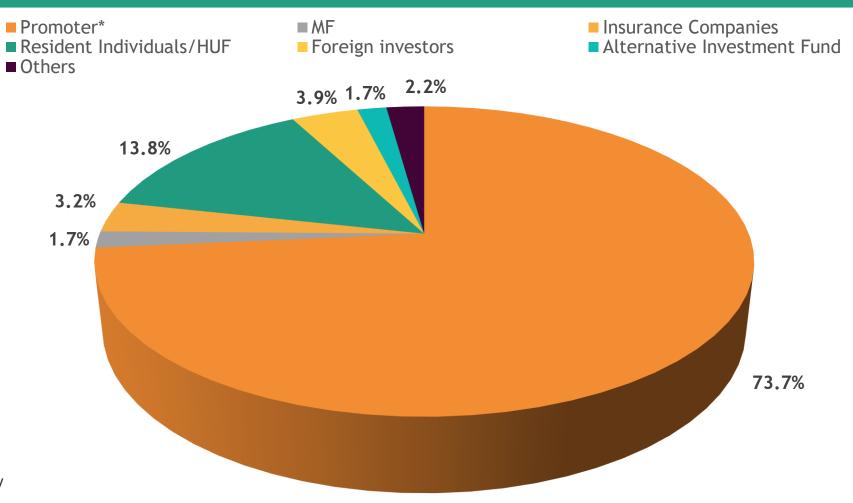
Recognised as India's Best Companies To Work For with rank of 45 Recognised as India's Best Workplaces in Small Finance Bank

Content Marketing Summit- Asia Best Use of Experiential Content Best Use of Omni-Channel Content (Silver)

SHAREHOLDING PATTERN - JUN'23



Raised ₹ 475 Cr via fresh equity issuance in Sep'22; complying with Minimum Public Shareholding requirement



*Promoter is Ujjivan Financial Services Ltd, a Core Investment Company and listed on NSE/ BSE

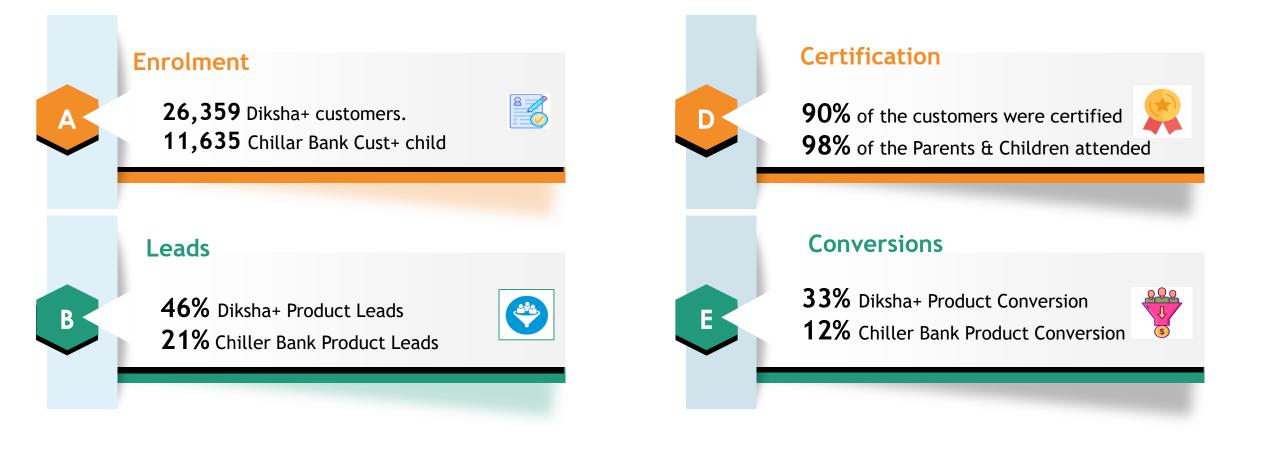
SOCIAL SERVICES - PROGRAMS





FINANCIAL LITERACY PROGRAM (DIKSHA + & CHILLAR BANK)





FINANCIAL LITERACY PROGRAM (FLC & PRAGATI)



4603 Customers and community people across 131 branches have attended Financial Literacy Camp

FLC for URC Branch





"Pragati" for IL Customers

120 customers across 8 branches from Assam has been participated in pilot "Pragati" Financial Literacy Program



Introducing Pragati Financial Program. An advanced financial literacy training for Nano-entrepreneurs. Take active participation and show your support as Ujjivan in partnership with Haqdarshak, embarks on this new journey.

An initiative of the Microbanking & Social Services Team

DATE: 11 May 2023 to 16 May 2023

BRANCHES

Lacit Nagar, Narengi, Kalapahar, Maligaon, Mirza, Pathsala, Baihata Chairali, & Hajo

CORPORATE SOCIAL RESPONSIBILITY

PROJECT SWACHH NEIGHBORHOOD

About 650+ employees & volunteers participated in the Swachh Neighbourhood drive across 26 branches.





Employees have been associated with the NGO partner - E-Vidyaloka who would be teaching the children of Govt. Schools & participated in the Code Mela program conducted by Pi Jam at Pune

EMPLOYEE VOLUNTERING

CORPORATE SOCIAL RESPONSIBILITY





Ujjivan SFB is proud to have been a part of the relief efforts in the aftermath of the disaster that struck the residents of <u>Appa P</u>ada slum on the 13th of March 2023.

We hope our humble contribution of 200 ration and utensil kits goes some way in helping the victims rebuild their lives.

DISASTER REFLIEF ACTIVITY

CORPORATE SOCIAL RESPONSIBILITY



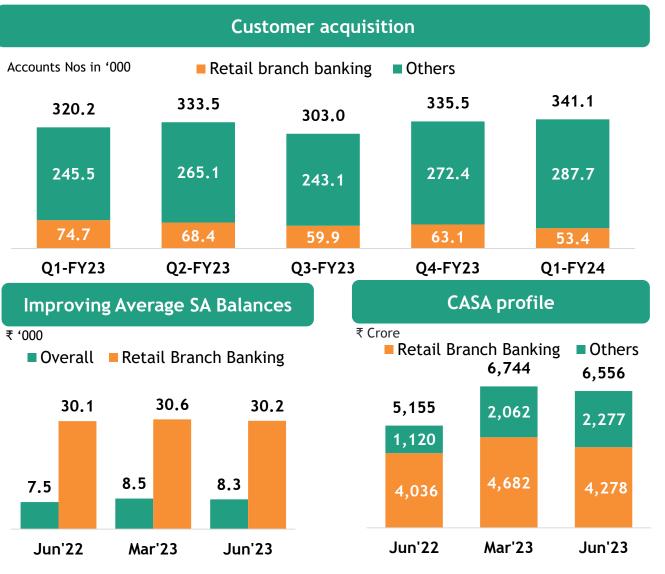
ESG FRAMEWORK - 'SIX' PILLARS



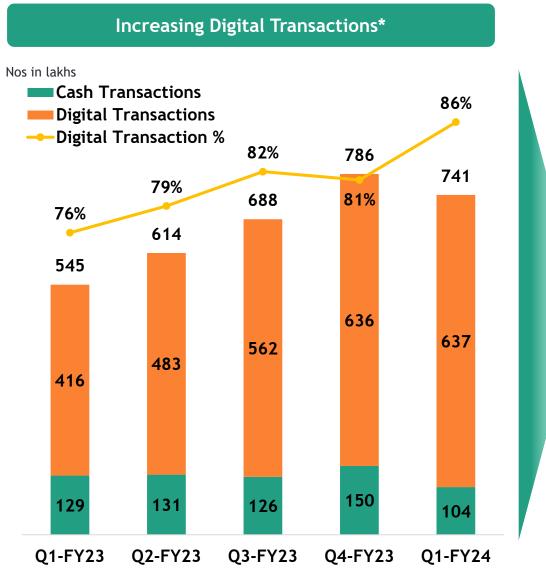
FOCUS ON RETAIL DEPOSIT FRANCHISE

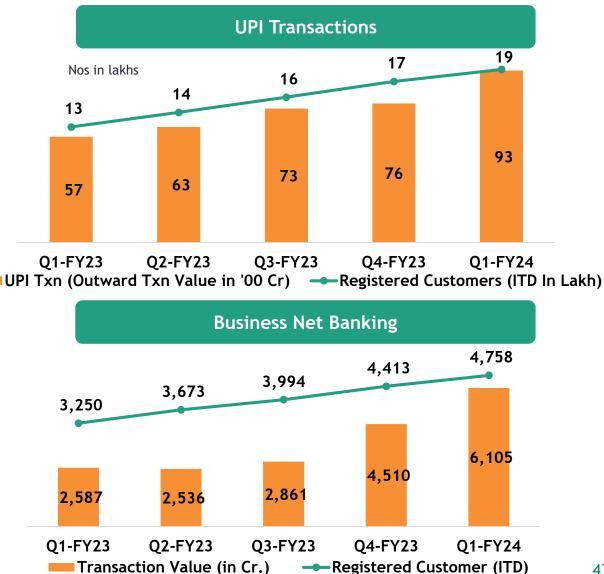


- Total deposits grew 45% Y-o-Y to ₹ 26,660 Cr
- Retail TD grew 71% Y-o-Y
- CASA deposits grew 27% Y-o-Y; 24.6% of total deposit as of Jun'23
- Focus on value-add products to drive average balances
 - Overall average SA balance moved to ₹ 8.3k
 from ₹ 7.5k Y-o-Y



INCREASING DIGITAL TRANSACTIONS (1/2)



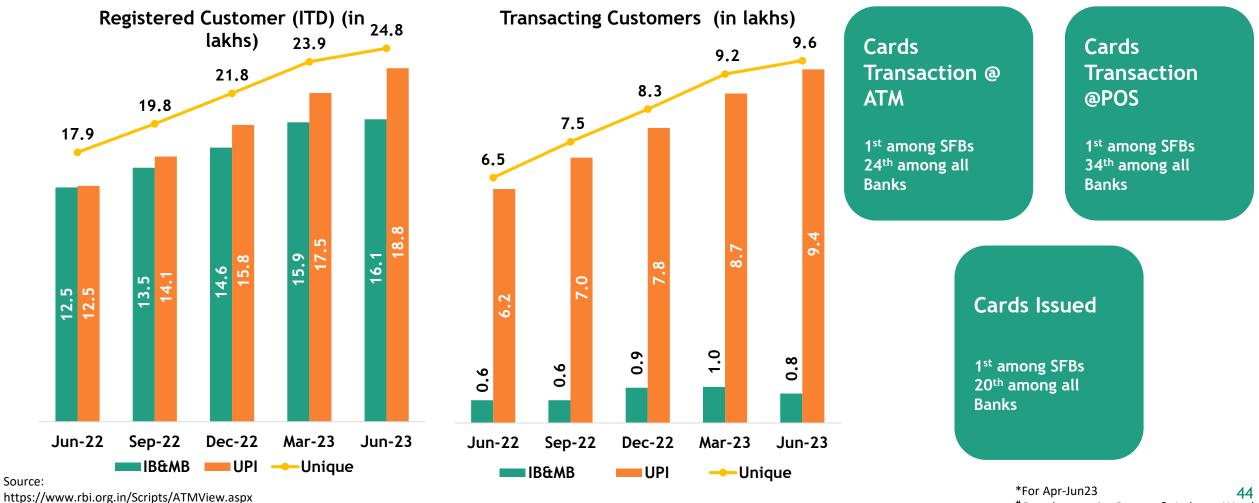


INCREASING DIGITAL TRANSACTIONS (2/2)





Ranking reflecting leadership*



https://www.npci.org.in/what-we-do/upi/upi-ecosystem-statistics

[#] Based on service Partner & Industry Watch



THANK YOU

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